

OTAGO POLYTECHNIC

Chair: Kathy Grant
Chief Executive: Phil Ker



NZQA EER

Educational Performance: Highly Confident
Self-assessment: Highly Confident

Otago Polytechnic's educational and financial performance was strong overall in 2011. Otago Polytechnic improved against almost all educational performance indicators (EPIs) compared with 2010, and is well positioned for delivery in 2012.

Responsiveness

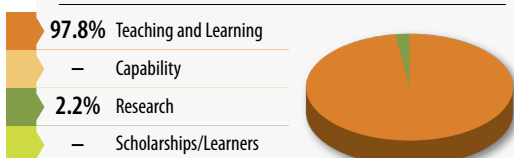
Otago Polytechnic has close and productive working relationships with its communities. Otago Polytechnic's expertise in applied research was recognised by its inclusion in the Ministry of Science and Innovation's technology-transfer voucher scheme. Otago Polytechnic is a foundation member of the international Open Education Resource university (OERu), which aims to widen access and reduce the cost of tertiary study for learners who may otherwise be excluded from the formal education sector. In early 2011 Otago Polytechnic hosted the OERu Foundation's strategic international meeting.

Otago Polytechnic's provision is predominately focused at Levels 7–8 (45%), with enrolments increasing over the past three years. The largest fields of study were Health (33%), Creative Arts (17%) and Management and Commerce (11%). The qualifications that attracted the most enrolments were Bachelor of Nursing (9%), Bachelor of Occupational Therapy (7%), Bachelor of Midwifery (5%) and Bachelor of Visual Arts (5%).

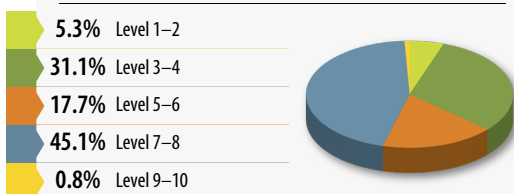
In 2011, the majority of students (64%) were aged under 25, well above the ITP sector average. Māori and Pasifika student participation aligned with the demography of its local catchment.

Otago Polytechnic achieved most of the key performance indicators outlined in its 2011 Statement of Service Performance. Where indicators were not met, the difference between actual and target was marginal.

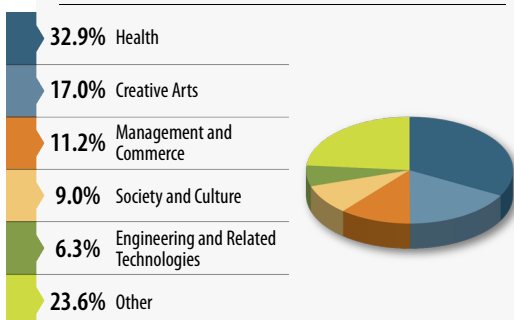
Funding by TEC



Delivery by Level



Delivery by Subject



Effectiveness

In 2011, the effectiveness of Otago Polytechnic's education delivery was evidenced in its performance above the ITP sector averages for all four EPIs. Performance has continued to improve, especially in qualification completions, with an increase of 12 percent. Performance by the TES priority groups (Māori, Pasifika and students under 25 years of age) also improved, with all indicators for Māori and students aged under 25 above the ITP sector average. Pasifika students' performance was below the ITP sector average for course and qualification completions, but both improved on 2010.

In 2011 Otago Polytechnic underwent an external evaluation and review assessment from the NZQA and received 'highly confident' ratings for both educational performance and self-assessment.

Otago received 0.27 percent of the 2011 total allocation for the Performance-Based Research Fund (PBRF), a decrease from 0.28 percent in 2010. It earned PBRF-eligible external research income (ERI) of \$1.3 million in 2011, a two percent increase on 2010.

Capability

In 2011, the Otago Polytechnic council re-assessed the capability of its membership following the reconstitution of ITP councils, which had restricted council-appointed members to an initial term of one year. The assessment resulted in the Otago Polytechnic council deciding to retain its existing members.



In 2011, Otago Polytechnic reported a net surplus of 5.9 percent (\$3.3 million), up on the four percent surplus achieved in 2010. Otago Polytechnic's total revenue decreased by 0.7 percent (\$0.4 million) from 2010 to 2011, including a \$2.4 million (7.0%) fall in government revenue. Otago Polytechnic reduced its cost of operations, with total expenses falling \$1.5 million (2.7%) compared with 2010. Otago Polytechnic has a borrowing facility in place to cover short-term liquidity needs.

Otago Polytechnic's capital expenditure is expected to average around \$7.4 million annually over the next ten years. A large peak in capital spending is planned around 2015 for the development of the Cromwell Campus and Stage 2 of the Creative Precinct.



TES Priorities

Participation		
2011 Performance	Otago Polytechnic	ITP sector
Students under 25	64%	51%
Māori	10%	21%
Pasifika	3%	10%

Course Completion		
2011 Performance	Otago Polytechnic	ITP sector
All	83%	78%
Students under 25	82%	76%
Māori	72%	70%
Pasifika	67%	71%

Qualification Completion		
2011 Performance	Otago Polytechnic	ITP sector
All	74%	63%
Students under 25	66%	57%
Māori	62%	54%
Pasifika	47%	52%

Of the tertiary-aged population in the Otago Polytechnic region, 4% were identified as Māori, Pasifika as 1%, and 19% as under the age of 25 years. (Based on Statistics NZ 2011 population projections)

Overview of Educational Performance – Formal SAC Funded EFTS only				
Enrolments	2009	2010	2011	% of ITP sector
EFTS	3,145	3,337	3,314	5%
Students	6,847	6,190	4,977	4%
Educational Performance Indicators	2009	2010	2011	ITP sector
Successful Course Completion	74%	78%	83%	78%
Qualification Completion	64%	62%	74%	63%
Student Retention	47%	48%	54%	49%
Student Progression L1-4	28%	33%	37%	29%

Overview of Financial Performance*				
Key Performance Metrics	2009	2010	2011	TEC Minimum Guidelines
Net surplus (after unusual and non-recurring items)	1.4%	4.0%	5.9%	3.0%
Net cashflow from operations	112.2%	117.2%	117.3%	111.0%
Liquid funds	0.3%	0.3%	3.6%	8.0%
3-yr average return on property, plant equipment and intangibles	6.6%	7.3%	8.8%	4.5%
Summary Financial Statements (\$000)	2009	2010	2011	% of 2011 category
Revenue				
Total government revenue	\$33,037	\$33,840	\$31,465	56%
Domestic student fees	\$12,034	\$14,120	\$15,106	27%
International student fees	\$2,082	\$2,392	\$2,467	4%
Other income (including research)	\$5,422	\$6,246	\$7,144	13%
Total revenue	\$52,575	\$56,598	\$56,182	100%
Expenses				
Personnel	\$31,881	\$33,753	\$33,403	63%
Total expenses	\$51,826	\$54,334	\$52,840	100%
Net surplus (after unusual and non-recurring items)	\$749	\$2,264	\$3,342	
Assets				
Property plant equipment and intangibles	\$83,228	\$83,625	\$82,845	90%
Total Assets	\$91,200	\$90,476	\$92,401	100%
Equity (net assets)	\$80,439	\$82,677	\$84,061	
Cashflow				
Net cashflow from operations	\$5,637	\$8,568	\$8,131	
Purchase of plant property equipment and intangibles	\$9,393	\$5,457	\$6,630	
Other				
Staffing FTE	448	447	437	
Total EFTS to Total staff ratio	8:1	8:1	8:1	
Total EFTS to Teaching Staff ratio (academic & tutorial)	18:1	19:1	19:1	